

# What Every Nurse Needs to Know About Drug Shortages

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# Speaker Disclosure Statement

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- The speakers have no industry relationships to disclose

# Learning Outcomes

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The learner will be able to:

- Describe the current state, including significance, causes and strategies to manage drug shortages that affect pediatric hematology oncology patients.
- Apply ethical principles to the allocation of drugs to patients during a critical drug shortage
- Describe interventions that the hematology oncology nurse can use in the care of patients and families during an era of drug shortages



# Drug Shortage Overview

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PREVALENCE, CAUSES,  
AND SIGNIFICANCE OF  
DRUG SHORTAGES

# Headline News

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*Drug Shortages Forcing Hard Decisions on Rationing Treatments*

***U.S. Blames Drug Shortages on Low Prices and a 'Broken Marketplace'***

**Vincristine shortage underscores vulnerability of 'fragile market' for crucial treatments**

***Emergency Rooms Run Out of Vital Drugs, and Patients Are Feeling It***

**Faced With a Drug Shortfall, Doctors Scramble to Treat Children With Cancer**

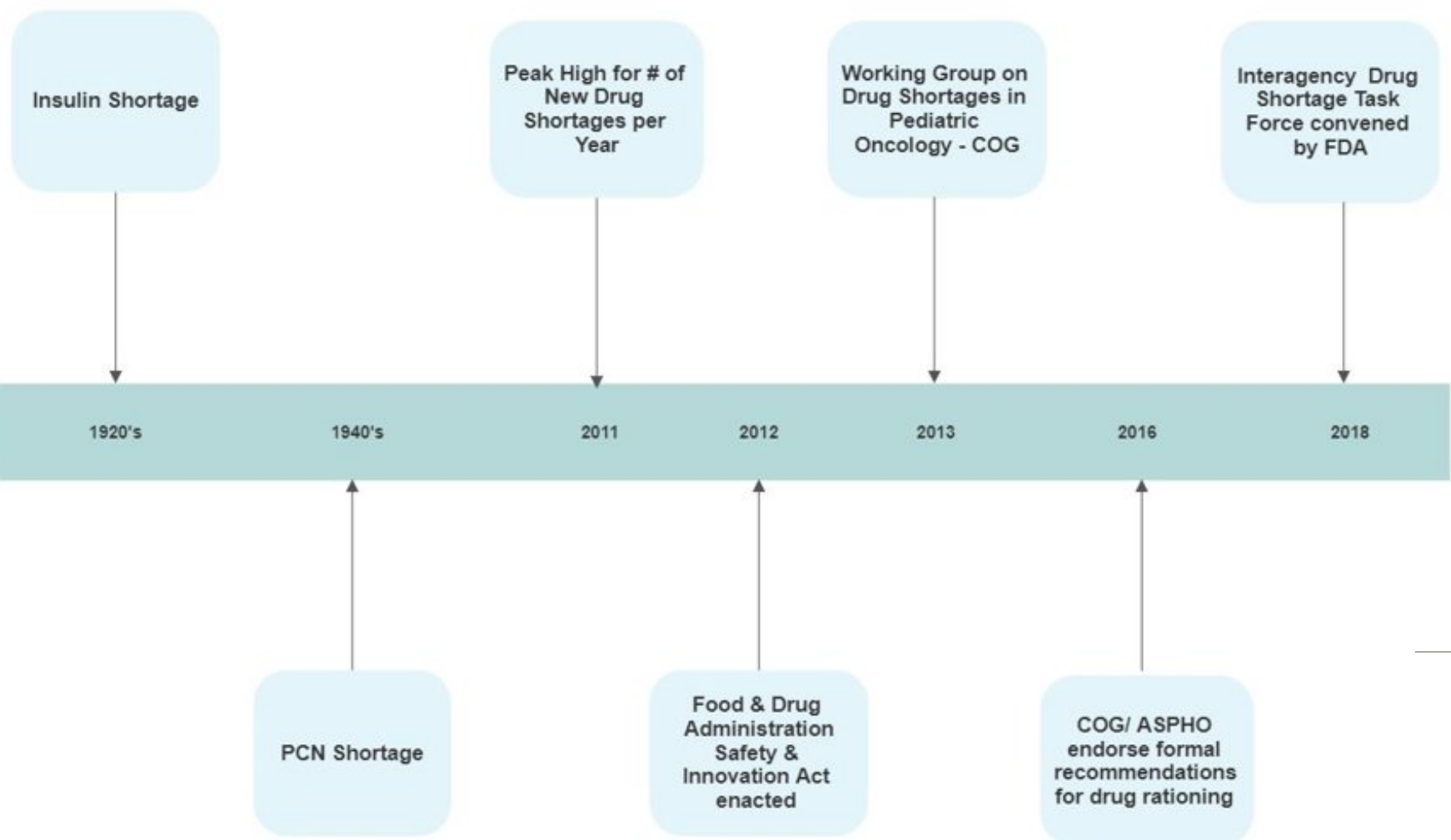




# Background

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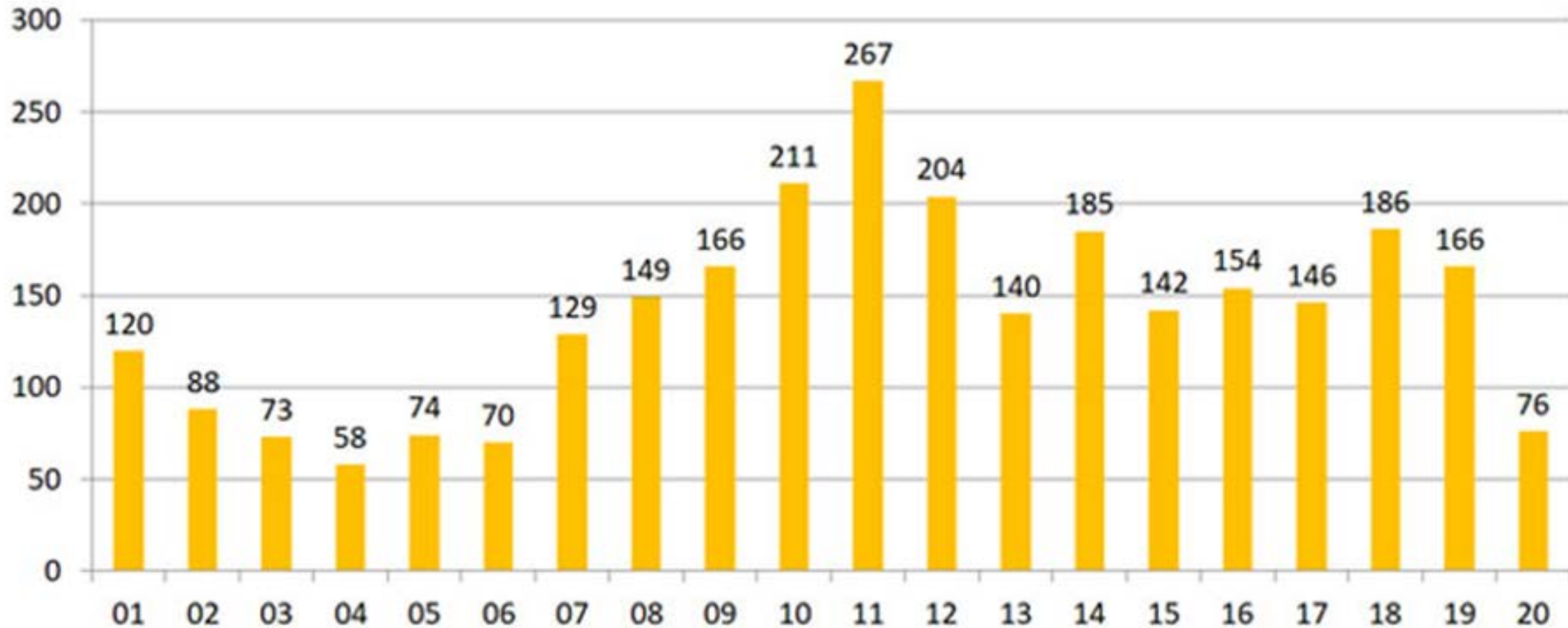
- Drug Shortages are not new
  - 1st reported in the 1920's - Insulin
- Major global public health concern
- Number of shortages are skyrocketing
- Critical drugs, longer shortages
- CNS agents are the longest-lasting shortages
- Chemotherapy consistently among the top 5 drug classes in short supply



# Historical Perspective

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## National Drug Shortages: New Shortages by Year January 2001 to June 30, 2020



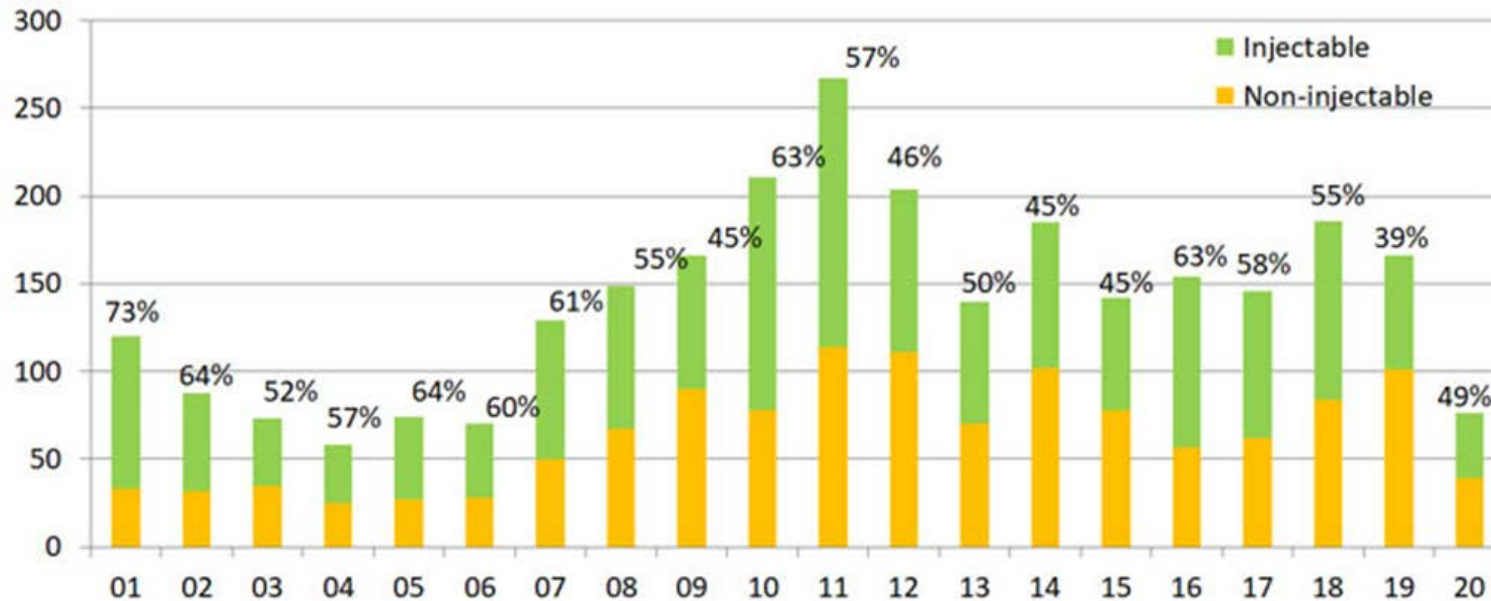
**Note:** Each column represents the number of new shortages identified during that year.

University of Utah Drug Information Service

Contact: [Erin.Fox@hsc.utah.edu](mailto:Erin.Fox@hsc.utah.edu), [@foxerinr](https://twitter.com/foxerinr) for more information.



# National Drug Shortages: New Shortages by Year - Percent Injectable



January 2001 to June 30, 2020,  
% Injectable

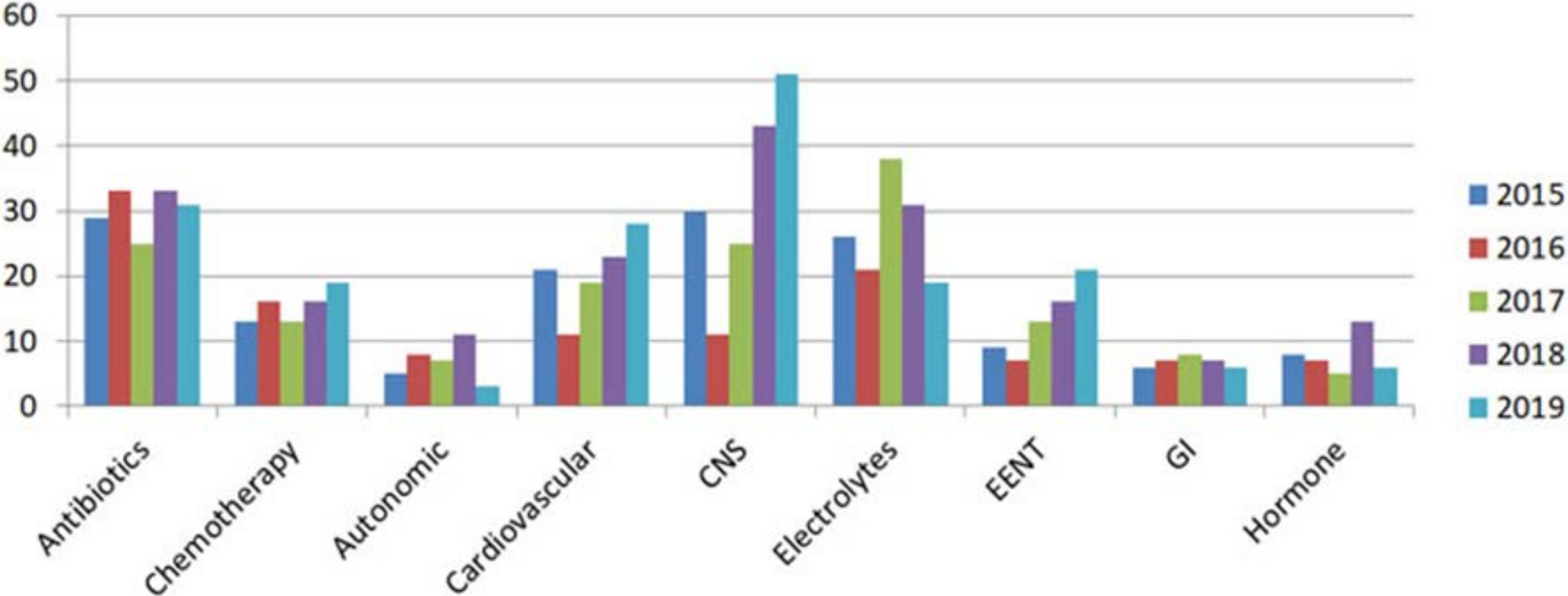
**Note:** Each column represents the number of new shortages identified during that year.

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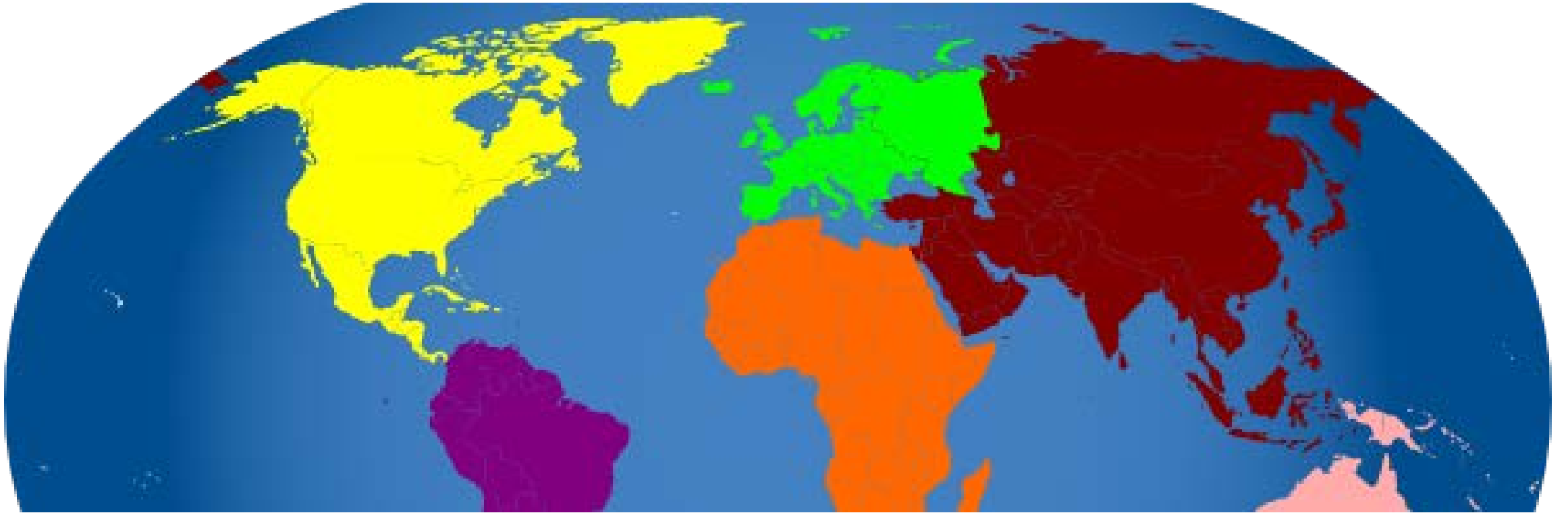
Contact: [Erin.Fox@hsc.utah.edu](mailto:Erin.Fox@hsc.utah.edu), [@foxerinr](https://twitter.com/foxerinr) for more information

# National Drug Shortages: Common Drug Classes in Short Supply

New Shortages Reported: 2015–2019



University of Utah Drug Information Service  
Contact: [Erin.Fox@hsc.utah.edu](mailto:Erin.Fox@hsc.utah.edu), [@foxeinr](https://twitter.com/foxeinr) for more information.

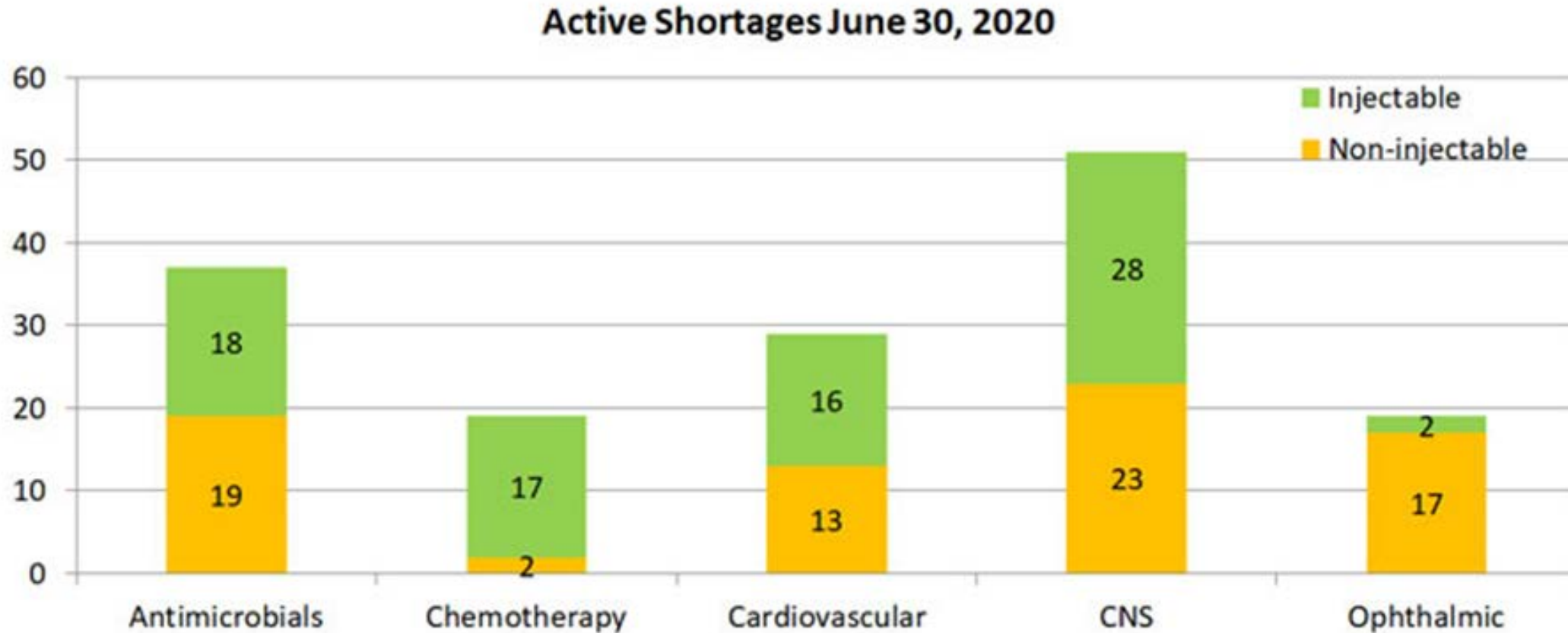


Current State

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## National Drug Shortages: Active Shortages Top 5 Drug Classes

### Active Shortages June 30, 2020



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# Examples of Drug Shortages: July 24th, 2020

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## CURRENT

- Asparaginase Erwinia
- Leucovorin Calcium injection
- Ondansetron injection
- Cefepime
- Propofol
- Tacrolimus capsules
- Sodium Chloride 0.9% vials & syringes
- Hydromorphone injection
- Morphine injection

## RESOLVED

- Nelarabine
- Pentamidine for inhalation
- Zosyn
- Sodium Chloride 0.8% injection bags
- Vinblastine Vincristine

***Information obtained from:  
FDA Drug Shortage Database***

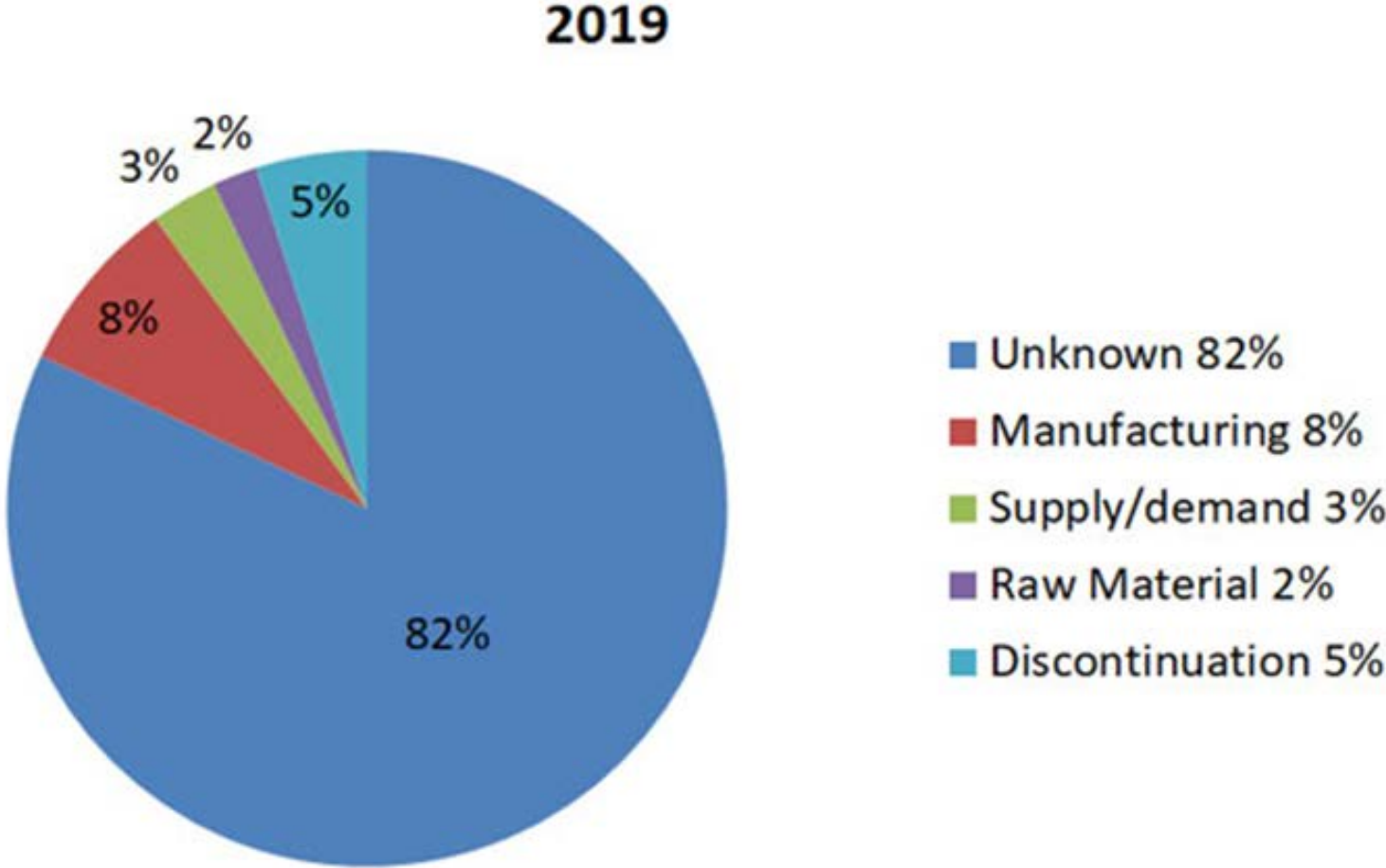


# Causes of Drug Shortages

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- Limited financial gain
- Manufacturing/quality issues
- Limited raw materials
- Production delays
- Discontinuation of drug
- Supply & demand

# Reasons for Shortages as Determined by UUDIS During Investigation - 2019





# Drug Shortages: Root Causes

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Inter-agency Drug Shortage Task Force , led by the FDA, identified 3 root causes for drug shortages:

- Lack of incentives for manufacturers to produce less profitable drugs
- Market does not recognize & reward manufacturers for “mature quality systems” that focus on continuous improvement and early detection of supply chain issues
- Logistical & regulatory challenges make it difficult for the market to recover from a disruption





# Significance of Drug Shortages

Results in:

- Treatment delays
- Inability to provide standard of care
- Inferior outcomes
- Increased patient deaths
- Increased costs
- Medication errors
- Interference with clinical research
- Significant emotional distress for patients/families
- Ethical dilemmas for health care professionals



URGENT

# Vincristine Shortage

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# Managing Drug Shortages

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PREVENTION AND MANAGEMENT OF DRUG SHORTAGES

ETHICAL DECISION MAKING IN DRUG ALLOCATION



# Prevention of Drug Shortages

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## “A Call to Arms”

### FDA Executive Order (2011)

- Require manufacturers to report planned discontinuation of production
- Expedite review of new drug suppliers
- Work with Department of Justice to report hoarding and exorbitant pricing

### FDA Safety and Innovation Act (2012)

- Require an annual report to Congress on drug shortages and amelioration efforts



U.S. Food and Drug Administration  
Protecting and Promoting *Your* Health

# Prevention of Drug Shortages

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**CHILDREN'S  
ONCOLOGY  
GROUP**

## Working Group on Chemotherapy Drug Shortages in Pediatric Oncology (2013)

At the national level:

- Create a critical drug and critical drug shortage list for pediatric oncology
- Incentivize and reward high-quality manufacturing processes
- Amend the Medicare and Prescription Drug and Modernization Act to allow greater price increases for generic oncology drugs on the critical drug list
- Examine feasibility of a national stockpile of critical drugs
- Explore voluntary sharing of drugs at the state, regional, or national level
- Explore international agreements to allow rapid access to international suppliers of ingredients or drugs during a shortage

DeCamp, M., et. al. (2014). Chemotherapy drug shortages in pediatric oncology: a consensus statement. *Pediatrics*, 133(3), e716-724.

# Management of Drug Shortages

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## Operational

### Drug Shortage Team

- Data gathering and monitoring
- Purchasing alternatives
- Storage, preparation, and dispensing procedures
- Conservation or rationing strategies
- Technology changes
- Communication

## Therapeutic

### Resource Allocation Committee

- Identifying patient population
- Identifying therapeutic alternatives
- Oversight of allocation



# Minimizing the Impact of Drug Shortages

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## Maximizing Efficiency and Eliminating Waste

- Review evidence-based indications of drugs and eliminate use of drugs that lack proven efficacy
- Cohort patients receiving the same therapy to share vials during drug preparation
- Reduce advanced preparation of drugs that may lead to waste
- Use safe dose rounding practices to eliminate waste
- Evaluate expiration times and shelf life to extend safe drug use



## Avoiding Unsafe and Unethical Practices

- Drug hoarding
- Re-using drug
- Administering expired drug
- Discrimination based on patient age, development, ability to pay, race, ethnicity, disability, or immigration status

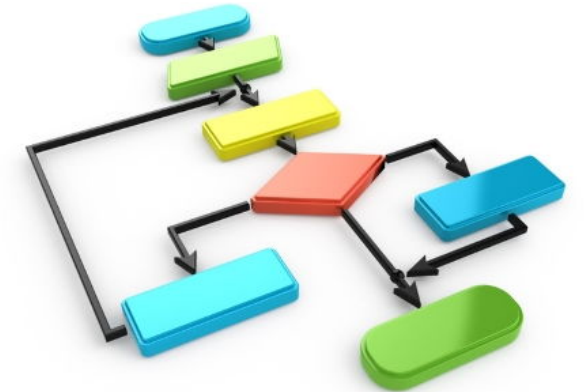


# Strategies for Drug Allocation

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## Allocation Committee

- Interprofessional (pharmacy, nursing, social work, physician, ethics committee member)
- Standardize allocation protocol
- Ethical principles
- Apply ethical decision-making principles
- Explore reasonable therapeutic drug alternatives
- Make prioritization decisions that are applied equitably to patients impacted by drug shortages
- Provide an appeal process for patients and families who have been affected by drug allocation decisions





# Ethical Approaches to Allocation

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## *Social or Instrumental Value Criteria*

- *Patient is given priority due to their social standing or value in society*

## *Fair Innings Approach*

- *Each person should have an equal opportunity to live a normal life*
- *Prioritizing a child over an aging adult to increase years of life preserved*

## *Sickest First, or “Rule of Rescue”*

- *Prioritize patients based on degree of illness*

## *First Come, First Served*

- *Prioritize those diagnosed first*



# Ethical Approaches to Allocation

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Ethical Principle	Application
Justice	<ul style="list-style-type: none"><li>• Proactively develop a standard policy of allocation for drug shortages</li><li>• Clinically similar patients are treated the same, regardless of age, race, social standing, or immigration status</li></ul>
Benefiiciene	<ul style="list-style-type: none"><li>• Rely on evidence-based indication for drug</li><li>• Prioritize evidence-based indications over off-label use</li><li>• Prioritize curative intent over palliation</li></ul>
Non-maleficence	<ul style="list-style-type: none"><li>• Begin new therapy only when there will be sufficient drug to complete the course of treatment</li></ul>

Beck, J. C., et. al. (2015). An ethical framework for responding to drug shortages in pediatric oncology. *Pediatric Blood and Cancer*, 62, 931-934.

# What About Children?

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## Off-label Use of Drugs in Pediatrics

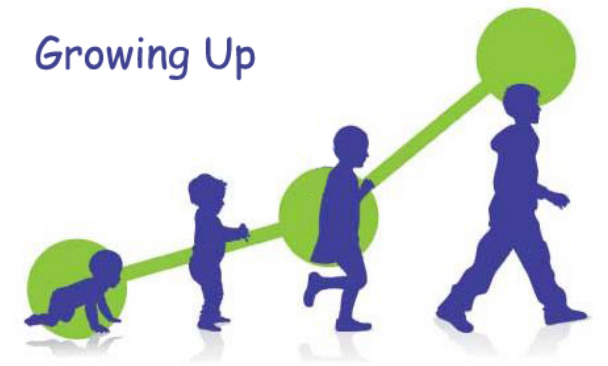
- Greater available data in adults than children, but both populations stand to benefit
- Decreased investment in obtaining FDA approval in pediatrics

## Efficacy in Adults vs Children

- No data demonstrating greater efficacy in children compared to adults
- Age alone may not be a determinant of outcome

## Quantity of Drug

- Dosing based on weight or size
- One adult dose may use the same amount of drug needed to treat several children





# A Case Study in Decision Making

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Your oncology center sees 150 new childhood cancer diagnosis per year. Your pediatric oncology clinic has 50,000 mg of methotrexate for the foreseeable future. There are 21 patients who are expected to receive MTX within the next 2 months.

- 9 patients with ALL (IT-MTX)
- 7 patients with SR-ALL (Capizzi-dosed MTX)
- 2 patients with HR-ALL (Interim maintenance with HD-MTX and IT-MTX)
- 1 patient with OS (HD-MTX)
- 1 patient with ATRT
- 1 patient on Phase I study (MTX with investigational agent)

**Total MTX needed: 108,791 mg**

# A Case Study in Decision Making

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## First Come, First Served Decision

- First 7 patients would receive intended therapy
- Eighth patient with OS would receive a partial dose
- 13 remaining patients would receive no MTX



## First Come, First Served Decision, eliminating the partial dose patient

- First 7 would receive intended therapy
- 8<sup>th</sup> patient would receive no MTX
- 9<sup>th</sup> through 20<sup>th</sup> patients would receive intended therapy
- 21<sup>st</sup> patient would receive no MTX

# A Case Study in Decision Making

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Effectiveness of Regimen Decision (mg of MTX per life years saved)

- 11 patients would receive IT-MTX for CNS prophylaxis
- 7 children would receive HD-MTX for SR-ALL
- 1 child with ATRT would receive MTX
- 1 of 2 children with HR-ALL would receive MTX
- 1 Phase I study patient would receive ALL
- 1 patient with OS and 1 patient with HR-ALL would receive no MTX



# A Case Study in Decision Making

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With a first-come, first served approach:

Only seven patients would receive intended MTX therapy

With an allocation decision-making model:

There is no way to treat both children with HR-ALL and the child with OS

Without an allocation decision-making model (i.e., first come, first served)

The first HR-ALL patient and the OS patient would exhaust the supply for all other patients

No allocation scenario exists that does not result in a worse outcome for some patients...





# Ethical Approaches to Allocation

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## *Utilitarian Approach: Benefitting the Most*

- *Balancing the good of an individual patient with the good of a group of patients or society at large*

### *Guiding Factors*

- *Focus on unique indications for a particular, specific drug and goals of care*
- *Emphasize curability and prognosis (30% vs 80% overall survival)*
- *Consider efficacy of drug in the regimen (MTX in ALL vs MTX in OS)*
- *Consider phase of therapy (VCR for ALL in induction vs VCR for MRD-neg ALL at end of maintenance)*
- *Consider amount of drug per regimen (curable disease requiring little of drug vs difficult to treat disease requiring more drug)*
- *Consider use of drug as standard of care vs investigational use*



# Ethical Approaches to Allocation

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## Patients and Families

- Transparency regarding drug allocation decisions
- Involvement in allocation teams
- Process for appeals

## Clinicians

- Involvement in allocation teams
- Disclosure to patients and families
- Support and guidance



# Role of the Pediatric Hematology Oncology Nurse

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APHON RESOURCES

ADVOCACY



# Role of the Pediatric Hematology Oncology Nurse



APHON Position Statement



Nursing Actions

# APHON Position Statement: Awareness

## APHON SUPPORTS

- ❖ Promoting awareness of drug shortages through reliable information sharing

Drug Shortages

### Drug Shortages

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Coronavirus Disease (COVID-19): The FDA continues to take steps to monitor the supply chain. The Drug Shortage Staff within the FDA's Center for Drug Evaluation and Research (CDER) has asked manufacturers to evaluate their entire supply chain, including active pharmaceutical ingredients, finished dose forms, and any components that may be impacted in any area of the supply chain due to the COVID-19 outbreak. For the latest information from the FDA on COVID-19 see our website at: [Coronavirus Disease 2019 \(COVID-19\)](#).

To report a drug shortage please contact the CDER Drug Shortage Staff at: [DRUGSHORTAGES@fda.hhs.gov](mailto:DRUGSHORTAGES@fda.hhs.gov)

Drug Shortages can occur for many reasons, including manufacturing and quality problems, delays, and discontinuations. Manufacturers provide FDA most drug shortage information, and the agency works closely with them to prevent or reduce the impact of

## RESOURCES

- ❖ [FDA Drug Shortages](#)
- ❖ [ASHP Drug Shortages](#)
- ❖ [COG](#)
- ❖ [Erwinaze Supply](#)

# APHON Position Statement: Advocacy

## APHON SUPPORTS

- ❖ Advocacy for strategies that minimize the impact of drug shortages on the quality of care
- ❖ Cooperation and collaboration that prioritize the prevention and management of drug shortages
- ❖ Advocacy for federal, local, and institutional policy changes that address drug shortages

## RESOURCES

### ❖ [APHON Advocacy Center](#)



### ❖ [APHON Position on Social Media in the Workplace](#)

# MEDS Act Introduced

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Senate 2723: **Mitigating Emergency Drug Shortages Act** introduced in Oct. 2019

If passed, this legislation would:

- Require manufacturers to disclose causes & expected duration of medication shortages
- Require manufacturers to create detailed plans to maintain availability of medications
- Grant FDA expanded ability to expedite inspections/new drug applications to mitigate shortages
- Assign Dept. of Health and Human Services & Homeland Security to assess impact of critical product supplies
- Allow the Dept. of Health and Human Services to develop incentive programs for manufacturers to domestically produce active pharmaceutical ingredients and final dosage forms

# APHON Position Statement: Allocation

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## APHON SUPPORTS

- ❖ Participating in developing institutional policies
- ❖ Ensuring explicit and transparent communication with patients & families
- ❖ Using evidence-based strategies to minimize the impact
- ❖ Developing institutional drug allocation committees

## RESOURCES

- ❖ [APHON Drug Shortages FAQ](#)





# APHON Position Statement

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## APHON DOES **NOT** SUPPORT

### ❖ Unethical Practices

Examples: drug hoarding or discrimination based on patients' age, developmental level, ability to pay, race, ethnicity, disability, or immigration status

### ❖ Unsafe strategies of waste reduction

Examples: strategies that violate infection prevention protocols (e.g., re-using drugs, administering expired drugs) or compromise quality of care.



# Nursing Actions

01

Maintain  
Awareness

02

Communicate  
Effectively

03

Provide  
Support

# Special Thanks...

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- ❖ Jill Hartley, MSN RN CPHON®
- ❖ Yoram Unguru, MD, MS, MA
- ❖ Nicole Wallace

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